

Charity number: CC209206
Company number: 00726331

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Trustees' report and financial statements
for the year ended 31st December 2018

The Kennet & Avon Canal Trust
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Contents

	Page
Trustees' report	1 - 8
Auditors' report to the trustees	9 - 11
Consolidated Statement of financial activities	12
Consolidated Balance sheet	13
Balance sheet	14
Cash flow statement	15
Notes to the financial statements	16 - 28

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Report of the trustees (incorporating the directors' report)
for the year ended 31st December 2018

The trustees present their annual report together with the consolidated financial statements of the charity and its subsidiary for the year ending 31st December 2018 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard for Smaller Entities.

Objectives and activities

As set out in its Articles of Association, the Trust seeks to:

- a) promote, facilitate, and assist in the conservation, protection and improvement of the Kennet and Avon Canal and its associated watercourses, towpaths, structures and buildings;
- b) advance the education of the public in general of the significance of the Kennet & Avon Canal and its associated structures;
- c) protect and conserve, objects, sites and buildings of archaeological, architectural, engineering or historic interest on, in the vicinity of, or otherwise associated with the Kennet & Avon Canal;
- d) promote and facilitate recreational use of the Kennet and Avon Canal by a wide section of the community in order to improve conditions of life for the public;

In achieving these aims the Trust will seek to encourage and develop:

- good and environmentally sustainable upkeep of the canal and its associated watercourses and footpaths by the Canal and River Trust and by other bodies with statutory responsibility so to do;
- visits to the areas served by the Kennet and Avon Canal by a wide section of the general public;
- improvement and upkeep of visitor and boater amenities along the canal;
- research and publications relating to the history of the Kennet and Avon Canal; public exhibition of historic artefacts relating to the canal; upkeep of accurate archives relating to the Kennet and Avon Canal;
- preservation and operation of historic buildings and structures along the canal together with provision of associated facilities and publications to assist public understanding of their significance;
- education projects to assist public understanding of the significance of the Kennet and Avon Canal and its associated structures by children and adults.

The Trust's achievements are heavily reliant on the contribution of the time of several hundred volunteers. Our small staff are there to support and develop the volunteer contribution. Our boats are exclusively crewed by volunteers, Crofton steaming days are entirely run by volunteers, and our events and support for canal side work are delivered by volunteers. The Trust will continue to be reliant on volunteers in the future.

Trustees, having regard to the Charity Commission's guidance on public benefit, have overseen a wide range of activities focussed on our objects and intended to provide public benefit. These include:

- maintaining and operating the Beam Engines at Crofton; and working to ensure the future sustainability of the Crofton heritage;

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Report of the trustees (incorporating the directors' report)
for the year ended 31st December 2018

- Organising a series of waterside events, open to the public, intended to promote the canal;
- assisting the Canal & River Trust in maintenance and promotion of the canal;
- undertaking projects to enhance the canal environment;
- operating our four passenger boats, enabling a wide range of the public to enjoy the canal from the water;
- initially in alliance with the Bruce Trust, and from 1st November on our own account, operating our 4 boats which are specially-designed and purpose-built for disabled, disadvantaged or elderly people;
- with partners, operating our 5 cafes to provide much needed facilities for visitors to the canal;
- through our branch structure, monitoring planning and other local proposals, engaging in these where there is need to protect the canal or pursue opportunities to enhance or promote it.

The Trust spends money on staff, buildings, equipment, maintenance and supplies to support our work to Protect, Enhance and Promote the canal. This is largely at Devizes and Crofton. Trustees and our Administrator have worked hard and successfully to keep costs down.

The trading activities of Enterprise include the 4 passenger boats, the 5 Bruce branch boats, 5 cafes, and the Devizes retail shop.

Achievements and Performance

2018 was another year of hard work and change for the Trust, once again showing the value of a volunteer led organisation alongside our dedicated small team of staff.

The Bruce Boats are now properly embedded into the operations of the Trust and recorded 77 weeks of hiring activity against a target of 80 weeks running on a 3+1 model. One of the challenges continues to be to have enough volunteers on Saturday mornings to clean and turn around 3 boats.

During 2018 work continued on 'Our Crofton Story', the National Lottery Heritage Fund project to secure the future of Crofton Beam Engines. Our major achievement was the successful completion of the capital works phase of the project to time, quality and budget. We completed repairs and conservation work to the engine and boiler houses, plus asbestos removal and refurbishment, and extension of the toilet block was done with only a short closure of the engine house to the public. This required hiring the services of professionals – including a Heritage Architect, Project Manager and Works Manager, as well as working with a very experienced building contractor, all sourced by competitive tender.

Total spend to date on this £845,000 project is approximately £564,000.

Development of the Activity Plan elements of the project, for implementation in 2019, dealing with interpretation, events/activities, and additional attractions including a children's activity area and a recreated 1920s cottage garden continued, with the participation of a dedicated Development Officer, an AV specialist, a Design consultancy firm and specialist equipment suppliers.

In March 2018 our site manager Becks Skinner left us, and a new site manager, Simon Hobson, with extensive experience in Heritage and Visitor attraction management, was recruited.

It has become clear that the 'steamings' market alone is insufficient for sustainable operation of Crofton, and over the winter of 2018 work commenced on theming steamings to broaden their appeal. This work has been assisted by NHLF agreement to year-round employment of our Site Assistant Cat Hutchings, working on development of programmes and

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Report of the trustees (incorporating the directors' report)
for the year ended 31st December 2018

preparation for the 2019 season. Simon has also instituted a successful programme of off-site winter months talks and events in 2018 to raise profile and generate income, which will be continued in 2019.

Increased attention was paid to social media, marketing and publicity, with a professionally run leafleting campaign, and commencement of redesign of the Crofton website funded by the South West Museum Development Programme's 'Small Grant Big Improvement' scheme, ready for the 2019 season.

Catering has proved another challenge, with the departure after two years of Crofton's caterers. This issue was addressed by taking external professional advice on our catering and then adjusting our offer to third party caterers with new ideas, preparatory to securing a new partner for 2019.

Concurrently with the development of the NLHF project, a Crofton Management Review was initiated, as changes necessary to transform Crofton from primarily an enthusiasts' site to a professionally managed industrial heritage attraction and sustain the benefits of the NHLF grant have shown up shortcomings in the organisation and management of Crofton's volunteer workforce.

It is worth reiterating that to secure the grant, Trustees agreed an HLF requirement to assign a legal charge on Crofton to the NLHF should the Trust fail in its obligations set out in the Grant Award from the HLF. Details of this charge are lodged with Companies House and available via their website.

Finally, reciprocal trips to other institutions for volunteers have been arranged to broaden perspectives and experience, as well as to thank our volunteers for their vital support. Also, a successful volunteer newsletter produced by Sara Fricker of Rose of Hungerford, throughout the year has been implemented. Another example of volunteers of more than one branches working together.

Allison Cannon showed the possibilities of youth boating and alongside the Falcon Adam took the Lady Hilda on a three-week trip in August covering 174 miles, 206 lock carrying over 200 members of Girlguiding.

The Reading Branch led by David Copley borrowed the Bruce Boat Diana to investigate the feasibility of running a trip boat on a loop through the Oracle Centre in Reading.

Total passenger numbers on our 4 trip boats were slightly down on 2017, a total of 20,224 vs 22,479. Part of the drop can be attributed to the failure of the engine on the Barbara McLellan which resulted in her season being cut short. Included in this figure is a total of 753 children and families on our Santa Trips.

Financial Review

Trading results for our trading subsidiary, Enterprise, show that the company returned a net profit (see note 4) of £68,324. Enterprise turnover fell by 7% to £310k however the company benefited from a £30,000 grant from the Bruce Trust which contributed to the overall profit realised this year.

Trustees consider three key funding criteria:

- overall cash balances have fallen slightly from a net £589k to £566k as expenditure on the Crofton project increases;
- unrestricted funds balances of the Trust have fallen by 3% from £777k to £754k;
- overall funds of the Group have remained consistent at £1.4m.

Cash balances declined slightly during the year, largely reflecting drawdown of the Trust's contribution to the costs of the Crofton project. At the end of the financial year, Trust cash balances were £406K and Group cash balances £566K. Trust balances are expected to fall further during 2019 and 2020 with completion of the Crofton project.

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Report of the trustees (incorporating the directors' report)
for the year ended 31st December 2018

The Trustees will be agreeing a formal Reserves Policy in 2019. This will reflect a detailed assessment of the risks the Trust faces, for example major unforeseen costs at Crofton or a reduced profit in Enterprise as a result of unbudgeted costs in maintaining the boat fleet, and will also ensure that there are sufficient balances to enable unbudgeted high priority schemes which support the Trust's charitable objects to be taken forward. At Group level, this is likely to require target reserves of at least £100K.

Restricted funds have fallen from £201k to £96k (note 21).

The principal risks facing the Trust are:

- Our ability to recruit, train and motivate our small army of volunteers. This becomes more challenging as fewer people are retiring early, and it is ever more important that we recruit skilled volunteers as the tasks we undertake become more complex through regulation. Volunteer recruitment and talent spotting is a constant task for our branches.
- Our ability to raise funds through donors, event fundraising and trading in order to carry out our most important charitable tasks. Of particular concern has been our responsibility to care for Crofton as a Grade 1 listed site. Thus, our success in 2017 with the Heritage Lottery Fund and other donors has significantly mitigated that risk in the short term.
- Serious injury or worse to one of our volunteers, passengers, hirers or visitors leading to curtailing of our activities and financial penalty. This risk is mitigated by a robust health and safety system, extensive crew and hirer training and, ultimately, by good insurance which is the Trust's largest single overhead cost.

The passenger boats operated by the Trust bring in the bulk of our commercial income providing up to £100,000 each year. The boats are regulated by the Maritime & Coastguard Agency (the MCA) which has allowed us 'grandfather rights' in the standards applied to the boats which are all more than 30 years old. The MCA is proposing to restrict some of those rights and require some significant improvements to our boats over the next 3 years, especially in the area of fire prevention and detection. Full details of these improvements are yet to be agreed but the costs of meeting the new standards could be up to £80,000 over 3 years. Ongoing additional maintenance costs could also reduce income from the boats. Enterprise Directors are monitoring the proposed changes and will review costs to ensure our boats remain commercially viable.

Plans for future periods

The Trust's main priority in 2019 is to complete 'Our Crofton Story' which will run until the end of 2019 and expenditure will continue until then.

A proposal has been submitted to restore the Archimedean Screw, which is on display at Crofton. This project will be in the region of £9,000 excluding VAT.

In exchange for the renewal of our lease on the properties at Aldermaston Wharf at a peppercorn rent we have offered to restore the "Wash House" at a cost of approximately £45,000. We hope to complete the renewal of the lease in H1 2019.

We continue to review our maintenance plans for our fleet of trip boats given the challenges with the MCA and the desire of the Reading Branch to operate a 5th trip boat.

We are in conversations with the Canal and River Trust on a possible project to evaluate replacement steel lock gates.

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Report of the trustees (incorporating the directors' report)
for the year ended 31st December 2018

Structure, governance and management

The Trust was created by memorandum on 6th June 1962. It is governed by Articles of Association that were fully revised and approved by the AGM in 2015. This document was subsequently lodged with Companies House and is now the single governing document of the charity which is a private company limited by guarantee without share capital.

Trustees have considered new requirements to declare 'Persons of Significant Control' in the Companies House register. For the Trust there are no persons of significant control. For our Enterprise trading company, the Trust has been listed as a legal entity with significant control. The declarations are available on the Companies House website.

Trustees are introduced either as a result of an offer of service, when head-hunted by existing trustees or by nomination at the AGM. They are then co-opted onto Trust Council ahead of standing for election at the following AGM. Each year one third of trustees stand down or offer themselves for re-election at the AGM. Prospective trustees are invited to attend one or more meetings of the Trust Council before a discussion with the Chairman on the role they may take. There is no formal process for trustees.

There are 4 key elements to the structure of the Trust and these make decisions as follows:

- The **Trust Council** comprising the (currently) 9 trustees together with the Trust Administrator meets monthly (except August) to consider overall Trust strategy and policy, to review the management accounts, to review the Register of Spending Commitments, and to receive a report on health and safety across all Trust operations. Trust Council also receives a report from Enterprise and any branch seeking support, direction or funding for a project.
- The **Enterprise Board** made up of 4 trustees and 3 other directors meets every other month to review in more depth the financial performance of and our investment in the passenger boats, the Bruce boats, the 5 cafes and our small retail operation. The Enterprise Board also focusses on budgets, financial performance, risk management and commercial viability. The Board reports to Trust Council.
- Our **eight branches** (Bath & Bristol, Bradford on Avon, Devizes, Crofton, Bruce, Hungerford, Newbury and Reading), are each run by a branch committee formally regarded as a sub-committee of the Trust Council and usually elected by a meeting of local members. Branches undertake the Trust's work in their area and often have practical control of a boat (or boats) or other operation. Branches submit an annual budget to Trust / Enterprise as appropriate and then have spending freedom within an approved budget.
- The **Trust Administrator** and her small staff provide a headquarters function supporting trustees, directors and branches in undertaking their work. The Administrator and her staff have a particular focus on overseeing day to day spending, undertaking payments and banking, and ensuring compliance across a range of responsibilities. The team also provide a front line point of sale and advice line for passengers and hirers.

Trustees confirm that all major risks are regularly reviewed, and that procedures and systems are in place to manage those risks to a level that the trustees consider appropriate for the size, organisation, liabilities and commitments of the Trust.

Reference and administrative details

The Trust's name is The Kennet and Avon Canal Trust and it is registered with Companies' House with the reference 00726331, and with the Charity Commission with the reference 209206. The Trust's trading company is called The Kennet & Avon Canal Trust (Enterprise) Limited and is registered with Companies' House under the reference 02679756. The principal and registered office for both companies is Devizes Wharf, Couch Lane, Devizes, SN10 1EB.

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Report of the trustees (incorporating the directors' report)
for the year ended 31st December 2018

Directors and trustees

The directors of the charitable company (the charity) are its trustees for the purpose of charity law. The trustees and officers serving during the year and since the year end were as follows (those marked * were also Directors of Enterprise):

Trustees	Mr Mike Bailey Mr Chris Bolt* (appointed 1 st January 2019) Mr David Copley Mr Robert Dean * (resigned 1 st January 2019) Mr David Fearn Mr William Job * Mrs Lorraine Mundy * Mr Terence Mundy Mr Anthony Nares * (resigned 1 st January 2019) Mr Chris Sims* Mr Peter Turvey
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In addition, the following were Directors of Enterprise:

	Miss Deborah Robinson Mr David Line Mr Timothy Pyatt (appointed 24 th February 2018)
Secretary	Mrs Lorraine Mundy

Our advisers

Auditors	Compass Accountants Limited The Tanneries East Street Titchfield Hampshire PO14 4AR
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Senior Statutory Auditor	Kerry Lawrance FCA
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Bankers	Lloyds TSB Bank plc 38 Market Place Devizes Wiltshire SN10 1JD
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The Kennet & Avon Canal Trust
(A company limited by guarantee)

Report of the trustees (Incorporating the directors' report)
for the year ended 31st December 2018

Statement of trustees' responsibilities

The trustees (who are also directors of The Kennet & Avon Canal Trust for the purpose of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and the group, and of the incoming resources and application of resources, including the income and expenditure, of the charitable group for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and which enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Statement as to disclosure of information to auditors

In so far as the trustees are aware at the time of approving our trustees' annual report:

- there is no relevant information, being information needed by the auditors in connection with preparing their report, of which the group's auditors are unaware; and
- the trustees, having made enquiries of fellow directors and the group's auditors that they ought to have individually taken, have each taken all steps that they are obliged to take as a director in order to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Report of the trustees (incorporating the directors' report)
for the year ended 31st December 2018

Auditors

Compass Accountants Limited were appointed auditors to the charitable company and are deemed to be reappointed in accordance with Section 487(2) of the Companies Act 2006.

Small company provisions

This report has been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006.

On behalf of the board



Lorraine Mundy
Secretary

Date: 8 April 2019



Chris Sims
Director

Date: 8 April 2019

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Independent Auditor's Report to the Members and Trustees of the Kennet & Avon Canal Trust

Opinion

We have audited the financial statements of the Kennet & Avon Canal Trust (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31st December 2018 which comprise the Consolidated Statement of Financial Activities, the Consolidated Balance Sheet, the Consolidated Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charitable company's affairs as at 31st December 2018, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or parent charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

The Kennet & Avon Canal Trust
(A company limited by guarantee)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate and sufficient accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 5, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's members and its trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body and the charitable company's trustees as a body for our audit work, for this report, or for the opinions we have formed.



Kerry Lawrance FCA
Senior Statutory Auditor
For and on behalf of Compass Accountants, Statutory Auditor

Venture House, The Tanneries
East Street, Titchfield
Hampshire
PO14 4AR

Date: 23 APRIL 2019

Compass Accountants is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Consolidated Statement of financial activities (incorporating the income and expenditure account)

For the year ended 31st December 2018

	Notes	Unrestricted funds £	Restricted funds £	2018 Total £	Unrestricted funds £	Restricted funds £	2017 Total £
Income from:							
Donations and legacies	2	124,045	394,342	518,387	546,170	201,068	747,238
Commercial trading operations	4	319,381	-	319,381	310,361	-	310,361
Other trading activities	3	44,454	-	44,454	48,060	-	48,060
Other income		1,408	-	1,408	585	-	585
Total income		<u>489,288</u>	<u>394,342</u>	<u>883,630</u>	<u>905,176</u>	<u>201,068</u>	<u>1,106,244</u>
Expenditure on:							
Raising funds	5	14,156	-	14,156	11,507	-	11,507
Commercial trading operations	4	251,057	-	251,057	266,352	-	266,352
Charitable activities	6	163,084	513,830	676,914	148,505	39,093	187,598
Total expenditure		<u>428,297</u>	<u>513,830</u>	<u>942,127</u>	<u>426,364</u>	<u>39,093</u>	<u>465,457</u>
Net income/(expenditure)		<u>60,991</u>	<u>(119,488)</u>	<u>(58,497)</u>	<u>478,812</u>	<u>161,975</u>	<u>640,787</u>
Transfer between funds		(15,270)	15,270	-	1,887	(1,887)	-
Net movement in funds		<u>45,721</u>	<u>(104,218)</u>	<u>(58,497)</u>	<u>480,699</u>	<u>160,088</u>	<u>640,787</u>
Reconciliation of funds:							
Total funds brought forward		<u>1,209,322</u>	<u>200,646</u>	<u>1,409,968</u>	<u>728,623</u>	<u>40,558</u>	<u>769,181</u>
Total funds carried forward		<u>1,255,043</u>	<u>96,428</u>	<u>1,351,471</u>	<u>1,209,322</u>	<u>200,646</u>	<u>1,409,968</u>

The notes on pages 16 to 28 form an integral part of these financial statements.

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Consolidated Balance Sheet as
at 31st December 2018
Company number: 00726331

	Notes	2018		2017	
		£	£	£	£
Fixed assets					
Tangible assets	12		772,023		773,190
Current assets					
Stocks	14	1,567		2,262	
Debtors	15	50,872		79,767	
Cash at bank and in hand		566,426		588,965	
		<u>618,865</u>		<u>670,994</u>	
Creditors: amounts falling due within one year	16	<u>(29,601)</u>		<u>(28,552)</u>	
Net current assets			<u>589,264</u>		<u>642,442</u>
Total assets less current liabilities after more than one year			<u>1,361,287</u>		<u>1,415,632</u>
			<u>(9,816)</u>		<u>(5,664)</u>
Net assets			<u>1,351,471</u>		<u>1,409,968</u>
Funds	17				
Restricted funds			96,428		200,646
Unrestricted funds			754,106		776,709
Charitable subsidiary funds			500,937		432,613
Total unrestricted income funds			<u>1,255,043</u>		<u>1,209,322</u>
Total funds			<u>1,351,471</u>		<u>1,409,968</u>

The financial statements are prepared in accordance with the provisions available to companies subject to the small companies' regime.

The financial statements were approved and authorised for issue by the board on 8th April 2019 and signed on its behalf by



Chris Sims
Director

The notes on pages 16 to 28 form an integral part of these financial statements.

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Balance sheet

as at 31st December 2018

Company number: 00726331

	Notes	£	2018 £	£	2017 £
Fixed assets					
Tangible assets	12		282,868		279,487
Investments	13		1,000		1,000
			<u>283,868</u>		<u>280,487</u>
Current assets					
Debtors	15	183,748		289,464	
Cash at bank and in hand		406,218		419,242	
		<u>589,966</u>		<u>708,706</u>	
Creditors: amounts falling due within one year	16	(23,300)		(11,838)	
Net current assets			<u>566,666</u>		<u>696,868</u>
Net assets			<u>850,534</u>		<u>977,355</u>
Funds	17				
Restricted income funds			96,428		200,646
Unrestricted income funds			754,106		776,709
Total funds			<u>850,534</u>		<u>977,355</u>

The financial statements are prepared in accordance with the provisions available to companies subject to the small companies' regime.

The financial statements were approved and authorised for issue by the board on 8th April 2019 and signed on its behalf by



Chris Sims
Director

The notes on pages 16 to 28 form an integral part of these financial statements.

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Cash flow statement

for the year ended 31st December 2018

	2018 Charity £	2018 Group £	2017 Group £
Cash flows from operating activities:			
Net cash provided by (used in) operating activities	2,880	24,205	623,343
Cash flows from investing activities:			
Interest income	-	-	-
Purchase of fixed assets	(15,904)	(46,744)	(398,187)
Net cash provided by (used in) investing activities	(15,904)	(46,744)	(398,187)
Cash flows from financing activities:			
Repayment of borrowing	-	-	(1,092)
Net cash provided by (used in) financing activities	-	-	(1,092)
Increase in cash and cash equivalents in the year	(13,024)	(22,539)	224,064
Cash and cash equivalents at 1st January 2018	419,242	588,965	364,901
Cash and cash equivalents at 31st December 2018	<u>406,218</u>	<u>566,426</u>	<u>588,965</u>
Net income/expenditure for the reporting period	(126,821)	(58,497)	640,787
Depreciation and impairment	12,523	47,911	43,209
Decrease/(increase) in stocks	-	695	1,751
Decrease/(increase) in debtors	105,716	28,895	(74,163)
(Decrease)/increase in creditors	11,462	1,049	6,095
Increase/(Decrease) in provisions for liabilities	-	4,152	5,664
Net cash provided by (used in) operating activities	<u>2,880</u>	<u>24,205</u>	<u>623,343</u>

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31st December 2018

1 Accounting policies

1.1. Charity information

The Kennet & Avon Canal Trust is a private company limited by guarantee and incorporated in England and Wales. The registered office is Devizes Wharf, Couch Lane, Devizes, SN10 1EB.

The Kennet & Avon Canal Trust and its group meet the definition of a public benefit entity under section 34 of FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value, unless otherwise stated in the relevant accounting policy.

The principal objectives of the charity are detailed in the Trustees report.

1.2. Basis of accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The financial statements are presented in sterling which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

Basis of consolidation

The accounts of the trading subsidiary, The Kennet & Avon Canal (Enterprise) Ltd, are consolidated with the accounts of The Kennet & Avon Canal Trust in accordance with current legislation. Inter group income and expenditure is eliminated and all income and expenditure relates to external transactions only. A separate Statement of Financial Activities, or income and expenditure account, for the charity itself is not presented because the charity has taken advantage of the exemptions afforded by section 408 of the Companies Act 2006 and section 24 of SORP 2015.

1.3. Fund accounting

Unrestricted funds are donations and other income received or generated by the objects of the charity without further specified purpose and are available as general funds.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the accounts.

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31st December 2018

1.4. Incoming resources

All incoming resources are included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

Voluntary income is received by way of grants, donations and gifts and is included in full in the statement of financial activities when receivable.

Donated services and facilities are included at the value to the charity where this can be quantified. The value of services provided by volunteers has not been included.

Grants are recognised in full in the statement of financial activities in the year to which they relate. Subscriptions are included in the statement of financial activities when received.

Legacies are included when the charity is advised by the personal representative of an estate that payment will be made or property transferred and the amount involved can be quantified.

1.5. Resources expended

Expenditure is recognised on an accrual basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates.

Fundraising and publicity costs comprise the costs actually incurred in producing materials for promotional purposes and of raising funds through various fund raising events.

Support costs include governance costs which are costs associated with the governance arrangements of the charity and relate to the general running of the charity as opposed to those costs associated with fundraising or charitable activity. These costs have been allocated between cost of raising funds and expenditure on charitable activities. The basis on which support costs have been allocated are set out in note 8.

1.6. Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less accumulated depreciation. Depreciation is provided at rates calculated to write off the cost less residual value of each asset over its expected useful life, as follows:

Freehold land	-	is not depreciated
Freehold buildings	-	2% straight line
Leasehold properties	-	5% straight line
Plant and machinery	-	25% straight line
Fixtures and fittings	-	15% reducing balance
Computer equipment	-	20% straight line

1.7. Stock

Stock is valued at the lower of cost and net realisable value.

1.8. Defined contribution pension schemes

The pension costs charged in the financial statements represent the contribution payable by the charity during the year.

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31st December 2018

1.9. Financial Instruments

The Trust has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS102 to all of its financial instruments.

Financial instruments are recognised when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

1.10. Going concern

There are no material uncertainties related to events or conditions that may cast significant doubt upon the charity's ability to continue as a going concern.

2. Donations

Group and Parent

	Unrestricted funds £	Restricted funds £	2018 Total £	Unrestricted funds £	Restricted funds £	2017 Total £
Donations	23,221	980	24,201	340,375	92,978	433,353
HLF grants	-	389,268	389,268	-	53,085	53,085
Garfield Weston	-	-	-	-	50,000	50,000
Legacies	51,069	-	51,069	157,062	-	157,062
Grants receivable	4,245	-	4,245	-	-	-
Subscriptions	26,327	-	26,327	28,405	-	28,405
Gift Aid Reclaims	11,264	-	11,264	14,114	-	14,114
Crofton Appeal	-	4,094	4,094	-	5,005	5,005
Fundraising	7,919	-	7,919	6,214	-	6,214
	<u>124,045</u>	<u>394,342</u>	<u>518,387</u>	<u>546,170</u>	<u>201,068</u>	<u>747,238</u>

Legacies consist of £37,055 from the estate of Geoffrey Grant, £12,147 from John Cooper Lester, £1,367 from Frederick Richard Murray, and £500 from Eileen Holloway.

2017 donations include £320,000 being the value of the 4 x boats gifted by the Bruce Trust in the year.

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31st December 2018

3. Income from other trading activities

Group and Parent

	Unrestricted funds £	2018 Total £	Unrestricted funds £	2017 Total £
Admissions	30,450	30,450	34,262	34,262
Crofton Car Park	2,847	2,847	3,020	3,020
Rent received	11,157	11,157	10,778	10,778
	<u>44,454</u>	<u>44,454</u>	<u>48,060</u>	<u>48,060</u>

4. Trading subsidiaries

The charity controls the companies listed below by holding a controlling interest in the equity share capital: -

Name of subsidiary	Country of incorporation	% Equity share capital held
The Kennet & Avon Canal (Enterprise) Ltd Company number - 02679756	England & Wales	100

The Kennet & Avon Canal (Enterprise) Ltd

The wholly owned subsidiary, Kennet & Avon Canal Trust (Enterprise) Ltd, operates boat trips and sales of gifts and souvenirs. A summary of the trading results are shown below:

Summary of trading results

	2018 £	2017 £
Turnover	289,381	310,361
Total expenditure	(251,057)	(319,352)
Other income	30,000	-
Net profit/(loss) for the year	<u>68,324</u>	<u>(8,991)</u>
Retained profit/(loss)	<u>68,324</u>	<u>(8,991)</u>

The assets and liabilities of The Kennet & Avon Canal (Enterprise) Ltd were:

Assets	660,234	676,456
Liabilities	(158,297)	(242,843)
Funds	<u>501,937</u>	<u>433,613</u>

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31st December 2018

5. Expenditure on raising funds

Group and Parent

	Unrestricted funds £	2018 Total £	Unrestricted funds £	2017 Total £
Costs of generating donations and legacies	14,156	14,156	11,507	11,507
	<u>14,156</u>	<u>14,156</u>	<u>11,507</u>	<u>11,507</u>

6. Activities undertaken directly

Group and Parent

	Unrestricted funds	Restricted funds	2018 Total £	Unrestricted funds	Restricted funds	2017 Total £
Wages & Salaries	58,685	23,050	81,735	59,293	-	59,293
Employer's NIC	2,651	557	3,208	1,809	-	1,809
Employer's pension costs	678	104	782	230	-	230
Health & safety	8,406	-	8,406	5,974	-	5,974
Staff training	54	-	54	284	-	284
Recruitment	50	83	133	40	-	40
Rent	3,560	-	3,560	3,560	-	3,560
Rates	2,436	-	2,436	1,877	-	1,877
Coal	8,675	-	8,675	7,656	-	7,656
Light & heat	14,751	-	14,751	4,392	-	4,392
Repairs & maintenance	20,974	5,643	26,617	17,349	39,093	56,442
HLF project costs	-	482,961	482,961	-	-	-
Insurance	11,699	-	11,699	13,456	-	13,456
Computer costs	705	-	705	1,083	-	1,083
Hire of office equipment	648	-	648	617	-	617
Travel costs	1,067	-	1,067	563	-	563
Telephone	4,853	-	4,853	4,111	-	4,111
Other office expenses	1,919	99	2,018	2,195	-	2,195
Printing, postage & stationery	973	44	1,017	632	-	632
Depreciation (unrestricted)	11,234	1,289	12,523	11,522	-	11,522
Bad debts	-	-	-	(22)	-	(22)
Bank charges	1,609	-	1,609	1,829	-	1,829
Governance & support costs	7,457	-	7,457	10,055	-	10,055
	<u>163,084</u>	<u>513,830</u>	<u>676,914</u>	<u>148,505</u>	<u>39,093</u>	<u>187,598</u>

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31st December 2018

7. Governance and support costs

Group and Parent

The Trust initially identifies the costs of its support functions. It then identifies those costs which relate to governance. Governance costs and other support costs are then apportioned to charitable activities in the year. Refer to the table below for the analysis of support and governance costs.

	Governance costs £	2018 Total £	Governance costs £	2017 Total £
Accountancy fees	1,560	1,560	2,802	2,802
Auditor remuneration	4,860	4,860	4,800	4,800
Other professional costs	1,037	1,037	2,453	2,453
	<u>7,457</u>	<u>7,457</u>	<u>10,055</u>	<u>10,055</u>

8. Net incoming resources for the year

Parent

	2018 £	2017 £
Net incoming resources is stated after charging:		
Depreciation and other amounts written off tangible fixed assets	12,523	11,522
Auditors' remuneration	4,860	4,800
Auditors' remuneration from non-audit work	<u>1,560</u>	<u>2,802</u>

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31st December 2018

9. Employees

Parent

Employment costs	2018 £	2017 £
Wages and salaries	81,736	59,293
Social security costs	3,207	1,809
Pension costs	782	230
Other costs	187	324
	<u>85,912</u>	<u>61,656</u>

No employee received emoluments of more than £60,000 (2017 : None).

Number of employees

The average monthly numbers of employees (including the trustees) during the year was as follows:

2018 Number	2017 Number
<u>4</u>	<u>3</u>

No trustee received remuneration during the year (2017: £Nil). No trustees were reimbursed for travel expenses (2017: £Nil).

10. Pension costs

The company operates a defined contribution pension scheme. The scheme and its assets are held by independent managers. The pension charge represents contributions due from the company and was as follows:

	2018 £	2017 £
Pension charge	<u>782</u>	<u>230</u>

11. Taxation

All of the charity's income is applied for charitable purposes and therefore the charity is exempt from corporation tax. The charity's trading subsidiary had a corporation tax liability of £Nil for the year ended 31st December 2018 (2017: £Nil).

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31st December 2018

12. Tangible fixed assets	Freehold land and buildings	Leasehold property	Assets under construction	Plant and machinery	Fixtures, fittings and equipment	Boats	Total
Group	£	£	£	£	£	£	£
Cost							
At 1 January 2018	229,712	65,302	54,001	109,006	52,031	507,000	1,017,052
Additions	-	-	10,275	35,100	1,369	-	46,744
Transfer between categories	64,276	-	(64,276)	-	-	-	-
At 31 December 2018	<u>293,988</u>	<u>65,302</u>	<u>-</u>	<u>144,106</u>	<u>53,400</u>	<u>507,000</u>	<u>1,063,796</u>
Depreciation							
At 1 January 2018	47,787	37,155	-	70,301	39,669	48,950	243,862
Charge for the year	3,940	3,265	-	13,260	2,096	25,350	47,911
At 31 December 2018	<u>51,727</u>	<u>40,420</u>	<u>-</u>	<u>83,561</u>	<u>41,765</u>	<u>74,300</u>	<u>291,773</u>
Net book values							
At 31 December 2018	<u>242,261</u>	<u>24,882</u>	<u>-</u>	<u>60,545</u>	<u>11,635</u>	<u>432,700</u>	<u>772,023</u>
At 31 December 2017	<u>181,925</u>	<u>28,147</u>	<u>54,001</u>	<u>38,705</u>	<u>12,362</u>	<u>458,050</u>	<u>773,190</u>

Assets under construction reflect the capital expenditure to date on the HLF project - Our Crofton Story. This asset will be depreciated on completion of the project.

Parent	Freehold land and buildings	Leasehold property	Assets under construction	Plant and machinery	Fixtures, fittings and equipment	Boats	Total
	£	£	£	£	£	£	£
Cost							
At 1 January 2018	229,712	65,302	54,001	26,812	52,031	-	427,858
Additions	-	-	10,275	4,260	1,369	-	15,904
Transfer between categories	64,276	-	(64,276)	-	-	-	-
At 31 December 2018	<u>293,988</u>	<u>65,302</u>	<u>-</u>	<u>31,072</u>	<u>53,400</u>	<u>-</u>	<u>443,762</u>
Depreciation							
At 1 January 2018	47,787	37,155	-	23,761	39,668	-	148,371
Charge for the year	3,940	3,265	-	3,222	2,096	-	12,523
At 31 December 2018	<u>51,727</u>	<u>40,420</u>	<u>-</u>	<u>26,983</u>	<u>41,764</u>	<u>-</u>	<u>160,894</u>
Net book values							
At 31 December 2018	<u>242,261</u>	<u>24,882</u>	<u>-</u>	<u>4,089</u>	<u>11,636</u>	<u>-</u>	<u>282,868</u>
At 31 December 2017	<u>181,925</u>	<u>28,147</u>	<u>54,001</u>	<u>3,051</u>	<u>12,363</u>	<u>-</u>	<u>279,487</u>

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31st December 2018

13. Fixed asset investments

<u>Parent</u>	Subsidiary undertakings shares £	Total £
Cost		
At 1 January 2018 and At 31 December 2018	1,000	1,000
	<u>1,000</u>	<u>1,000</u>

Investments represent 100% of the issued share capital in Kennet and Avon Canal Trust (Enterprise) Limited.

14. Stocks

<u>Group</u>	2018 £	2017 £
Stocks	1,567	2,262
	<u>1,567</u>	<u>2,262</u>

15. Debtors

<u>Group</u>	2018 £	2017 £
Trade debtors	4,336	4,780
Other debtors	4,968	5,987
Accrued income	41,568	69,000
	<u>50,872</u>	<u>79,767</u>

<u>Parent</u>	2018 £	2017 £
Amounts owed by subsidiary and associated undertakings	142,180	220,464
Accrued income	41,568	69,000
	<u>183,748</u>	<u>289,464</u>

The Kennet & Avon Canal Trust
 (A company limited by guarantee)

Notes to the financial statements
 for the year ended 31st December 2018

16. Creditors: amounts falling due
 within one year

Group

	2018	2017
	£	£
Net obligations under finance leases and hire purchase contracts	-	3,275
Trade creditors	6,484	14,048
Other taxes and social security	2,867	749
Accruals	20,250	10,480
	<u>29,601</u>	<u>28,552</u>

Parent

	2018	2017
	£	£
Trade creditors	4,223	3,709
Other taxes and social security	1,977	749
Accruals	17,100	7,380
	<u>23,300</u>	<u>11,838</u>

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31st December 2018

17. Analysis of net assets between funds

Group

	Unrestricted funds £	Restricted funds £	Total funds £
Fund balances at 31 December 2018 as represented by:			
Tangible fixed assets	709,033	62,990	772,023
Current assets	575,827	43,038	618,865
Current liabilities	(20,001)	(9,600)	(29,601)
Provisions	(9,816)	-	(9,816)
	<u>1,255,043</u>	<u>96,428</u>	<u>1,351,471</u>

Parent

	Unrestricted funds £	Restricted funds £	Total funds £
Fund balances at 31 December 2018 as represented by:			
Tangible fixed assets	219,878	62,990	282,868
Investment assets	1,000	-	1,000
Current assets	546,928	43,038	589,966
Current liabilities	(13,700)	(9,600)	(23,300)
	<u>754,106</u>	<u>96,428</u>	<u>850,534</u>

18. Unrestricted funds

	At 1 January 2018 £	Incoming resources £	Outgoing resources £	Transfers £	At 31 December 2018 £
Unrestricted funds	776,709	169,907	(177,240)	(15,270)	754,106
Trading subsidiary	432,613	319,381	(251,057)	-	500,937
	<u>1,209,322</u>	<u>489,288</u>	<u>(428,297)</u>	<u>(15,270)</u>	<u>1,255,043</u>

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31st December 2018

19. Restricted funds	At 1 January 2018 £	Incoming resources £	Outgoing resources £	Transfers £	At 31 December 2018 £
Marina project	1,220	-	-	-	1,220
Crofton Boiler fund	-	5,074	(5,074)	-	-
Our Crofton Story (HLF Project) fund	199,176	389,268	(508,756)	15,270	94,958
Acramans Crane fund	250	-	-	-	250
	<u>200,646</u>	<u>394,342</u>	<u>(513,830)</u>	<u>15,270</u>	<u>96,428</u>

Purposes of restricted funds

The Marina Project funds were originally intended to be used towards a British Waterways funded research project into the feasibility of a marina at Foxhangers in 2004. As this is no longer a viable use for these restricted funds, it was agreed that they should be used to fund the current Canal & River Trust (formerly British Waterways) led Hens Field project.

The Crofton Boiler Fund was created following an appeal for the overhaul of the boiler at Crofton.

Crofton houses the world's oldest fully working beam engine. Our Crofton Story (HLF Project) fund was created to conserve Crofton whilst developing our interpretation, activities and visitor facilities and secure Crofton for future generations.

The Acramans Crane donation was received towards work on a heritage structure at Dundas.

20. Charges

The Trustees of the National Heritage Memorial Fund hold a legal charge over the freehold property known as The Old Pumping Station, Crofton, Marlborough, Wiltshire, SN8 3DW.

21. Related party transactions

There are no related party transactions that require disclosure.

22. Ultimate parent undertaking

The ultimate controlling party is the Board of Trustee Directors.

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Notes to the financial statements
for the year ended 31st December 2018

23. Analysis of changes in net funds

	Opening balance	Cash flows	Closing balance
	£	£	£
Cash at bank and in hand	588,965	(22,539)	566,426
Finance leases and hire purchase contracts	(3,275)	3,275	-
Net funds	<u>585,690</u>	<u>(19,264)</u>	<u>566,426</u>

24. Company limited by guarantee

The Kennet & Avon Canal Trust is a company limited by guarantee and accordingly does not have a share capital.

Every member of the company undertakes to contribute such amount as may be required not exceeding £1 to the assets of the charitable company in the event of its being wound up while he or she is a member, or within one year after he or she ceases to be a member.

25. Financial instruments

The carrying amounts of the charity's financial instruments are as follows:

	2018 £	2017 £
<i>Financial assets</i>		
Debt instruments measured at amortised cost:		
- Trade debtors (note 15)	4,336	4,780
- Other debtors (note 15)	4,968	5,987
	<u>9,304</u>	<u>10,767</u>
<i>Financial liabilities</i>		
Measured at amortised cost		
- Trade creditors (note 16)	6,484	14,048
- Finance leases (note 16)	-	3,275
- Other creditors (note 16)	2,867	749
	<u>9,351</u>	<u>18,072</u>

The Kennet & Avon Canal Trust
(A company limited by guarantee)

The following pages do not form part of the statutory accounts.

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Detailed statement of financial activities

For the year ended 31 December 2018

	2018		2017	
	£	£	£	£
Incoming resources				
Incoming resources from generating funds:				
<i>Voluntary income</i>				
Donations		24,201		433,353
HLF grants		389,268		53,085
Garfield Weston		-		50,000
Legacies		51,069		157,062
Grants receivable		4,245		-
Subscriptions		26,327		28,405
Gift Aid Reclaims		11,264		14,114
Crofton Appeal		4,094		5,005
Fundraising		7,919		6,214
		<u>518,387</u>		<u>747,238</u>
<i>Activities for generating funds</i>				
Admissions		30,450		34,262
Crofton Car Park		2,847		3,020
Rent Received		11,157		10,778
		<u>44,454</u>		<u>48,060</u>
<i>Income from trading subsidiaries</i>				
Commercial trading operations		319,381		310,361
		<u>319,381</u>		<u>310,361</u>
Total incoming resources from generating funds		<u>882,222</u>		<u>1,105,659</u>
Other incoming resources				
Sundry income		1,408		585
		<u>1,408</u>		<u>585</u>
Total incoming resources		<u>883,630</u>		<u>1,106,244</u>

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Detailed statement of financial activities

For the year ended 31 December 2018

	2018		2017	
	£	£	£	£
Resources expended				
Costs of generating funds:				
<i>Costs of generating donations and legacies</i>				
Butty costs	5,801		5,760	
Advertisement & Publicity	1,821		595	
Fund raising costs	6,534		5,152	
	<u> </u>	14,156	<u> </u>	11,507
Total cost of generating voluntary income		<u>14,156</u>		<u>11,507</u>
 <i>Commercial trading operations</i>				
Costs of trading subsidiaries		<u>251,057</u>		<u>266,352</u>
 Total costs of generating funds		<u><u>265,213</u></u>		<u><u>277,859</u></u>

The Kennet & Avon Canal Trust
(A company limited by guarantee)

Detailed statement of financial activities

For the year ended 31 December 2018

	2018		2017	
	£	£	£	£
Charitable activities				
Charitable activities				
<i>Activities undertaken directly</i>				
Wages & Salaries	81,735		59,293	
Employer's NIC	3,208		1,809	
Employer's pension costs	782		230	
Health & safety	8,406		5,974	
Staff training	54		284	
Recruitment	133		40	
Rent	3,560		3,560	
Rates	2,436		1,877	
Coal	8,675		7,656	
Light & heat	14,751		4,392	
Repairs & maintenance	26,617		56,442	
HLF project costs	482,961		-	
Insurance	11,699		13,456	
Computer costs	705		1,083	
Hire of office equipment	648		617	
Travel costs	1,067		563	
Telephone	4,853		4,111	
Other office expenses	2,018		2,195	
Printing, postage & stationery	1,020		632	
Depreciation (unrestricted)	12,520		11,522	
Bad debts	-		(22)	
Bank charges	1,609		1,829	
		<u>669,457</u>		<u>177,543</u>
Total charitable activity expenditure		<u>669,457</u>		<u>177,543</u>
Governance costs				
<i>Activities undertaken directly</i>				
Accountancy fees	1,560		2,802	
Auditor remuneration	4,860		4,800	
Other professional costs	1,037		2,453	
		<u>7,457</u>		<u>10,055</u>
Total governance costs		<u>7,457</u>		<u>10,055</u>
Net incoming/(outgoing) resources for the year		<u>(58,497)</u>		<u>640,787</u>